# DSP INVESTMENT MANAGERS

# Firm & Strategy Overview



| People | Processes | Performance |

October 2021

This document is a marketing communication.

## The DSP Group – Long History

#### Successful time-tested legacy in the Indian financial markets

### 150+

Years of existence (DSP Group) Among the oldest financial firms in India

## **Founders of BSE**

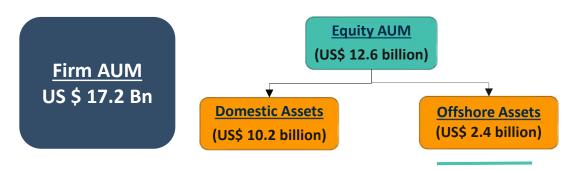
The family behind DSP Group included a founding member of the Bombay Stock Exchange

## **Market Pioneers**

Key figure in the professionalization of capital markets in India

**25 years** In the Indian asset management industry

- 1. Core Business : Only Investment Management
- 2. Ownership that allows <u>long term thinking</u>: Family-owned and professionally-managed
- 3. Decades of <u>good investment practices</u> : from JVs with Merrill Lynch and BlackRock
- 4. <u>Strong corporate access</u>: DSP Group brought many of the top 300 companies in India to capital markets for the first time
- 5. <u>Experienced Talent</u>: 24 member Equity Investment team, having witnessed many market, economic & business cycles



<sup>4</sup> Sovereign / Institutional mandates + 1 UCITS fund

Source: Internal, 30 Sep 2021; USDINR rate assumed 74.2551



### **Our Principles**

- 1. Mindset: Long Term Alpha generation (~200-700) bps of alpha across strategies since inception)
- 2. <u>Investors First:</u> Close funds when margin of safety is low / valuations are sky high
- 3. <u>Investment Frameworks are sacred</u>: Build transparency, clarity & alignment with Investors
- 4. <u>Sustainability:</u> Gradually building ESG frameworks in our portfolios; signatory to UNPRI
- 5. <u>Minimize Risk approach</u>: 10<sup>th</sup> Man concept via "Skeptical analyst" to minimize accidents due to accounting frauds/ bad governance
- 6. <u>Owners Mindset:</u> via Long Term ESOP & hence long term investment decisions
- 7. <u>Skin in the Game</u>: The DSP Group family invests their wealth in DSP Funds. DSP employees too invest in DSP Funds.





### **Equity Investment Team**

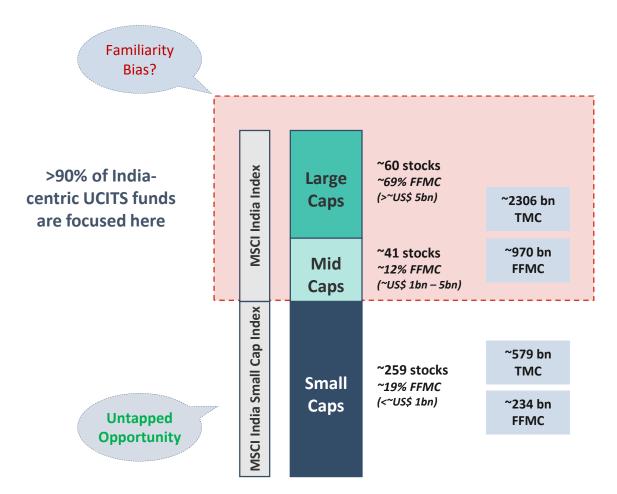


 DSP
 SVP – Senior Vice President
 VP – Vice President
 AVP – Assistant Vice President

Strictly For Use By Intended Recipients Only

# The Opportunity





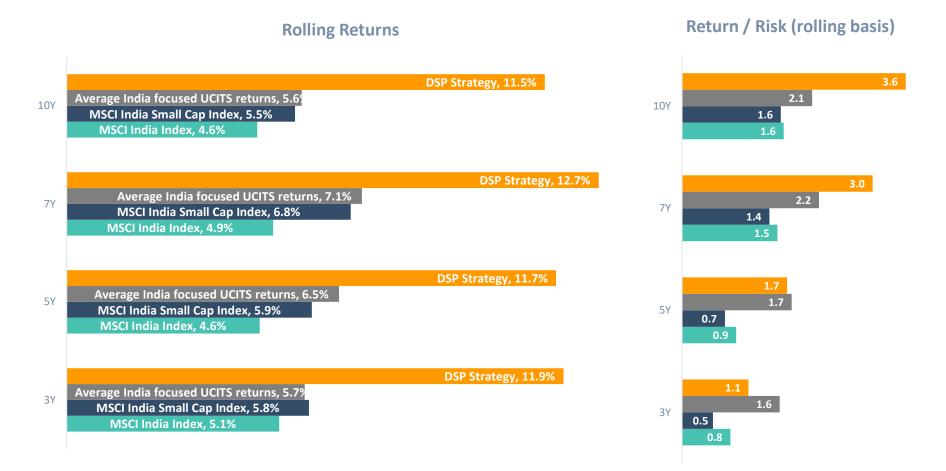
### Where to invest in India? The Equity Investment Landscape

#### There is a significant investable market beyond the large and mid caps

Source: MSCI. Market cap data as on 5 Oct 2021. TMC = Total Market Cap, FFMC = Free Float Market-Cap, data as of 5 Oct 2021. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. All figures are in USD.



## How Small caps performed? Active management generated superior return/risk

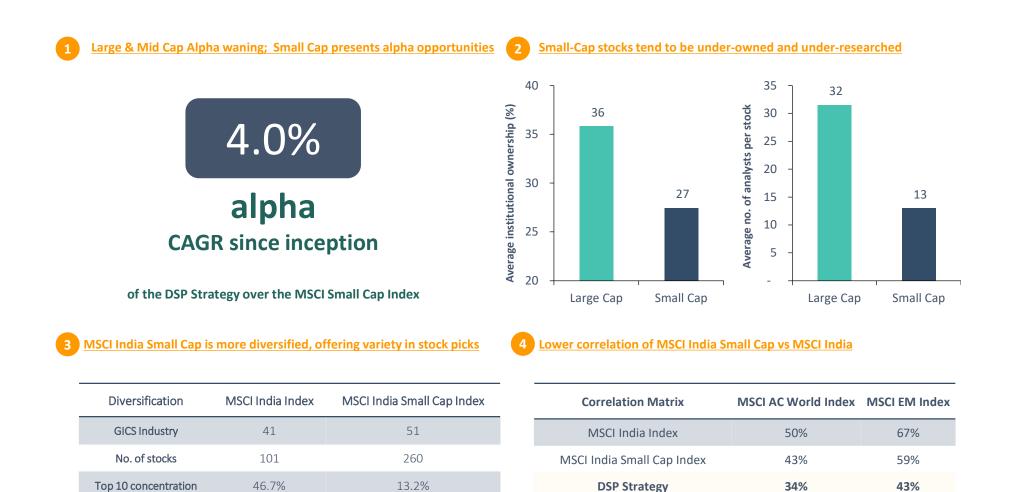


#### Our actively managed small and midcap oriented strategy has generated superior return/risk

Source: Bloomberg, Ambit Capital Research, Returns data are net of fees, data from Nov 2006 to 30 Sep 2021. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. All figures are in USD. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. The 'average India focused UCITS returns' refers to the average returns of all India focused UCITS equity funds as listed on Bloomberg.



## Alpha elements? low ownership, sparse research and high diversification

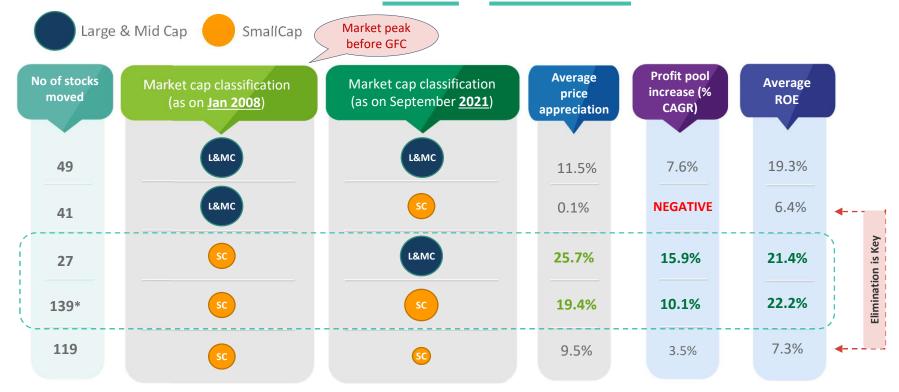


Source: Bloomberg, ACE Equity, Internal. Note: Large cap is represented by MSCI India Index and Small Cap is represented by MSCI Small Cap Index. Data as on 30 Sep 2021. For Panel 2 - Institutional holding is as per latest available qtly data (Mar'21/Jun'21) and Analyst coverage is as of 11<sup>th</sup> July'21; For Panel 3 - holdings data is as of 11<sup>th</sup> July'21. Correlation data since inception of the fund. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India.



# Which companies generate wealth? High ROE and Earnings growth companies

- We analysed data from Indian Large cap, Mid cap and Small cap companies over the past decade to understand their return potential
- Historically in the Indian markets, a combination of healthy ROE and high earnings growth has resulted in superior price performance



#### There is a sizable pool of high-quality companies that have the potential to provide superior returns

Source: Elara Capital, [MOSL Wealth Creation Studies in India]; \* companies with an average 10Y RoE > = 16%, used so as to categorize companies within Small Caps; Constituents of Nifty 500 Index as on September 2021 are back tested from the peak of 2008. All returns in INR terms. To understand the table better, we take an example of the third row. We considered all the stocks in the Nifty 500 index, and classified them as Small Cap, Mid Cap and Large Cap based on MSCI definition – please see Appendix. Over the period Jan 2008 market peak to September 2021, we found that 30 companies grew from being Small Caps to Large & Mid Caps, with an average price appreciation of 25.7%, Profit pool increase of 15.9% and an average RoE of 21.4%.



# Investment Philosophy



### **Portfolio Manager: Vinit Sambre**

Vinit Sambre heads the equity team at DSP and has been with the firm since 2005.

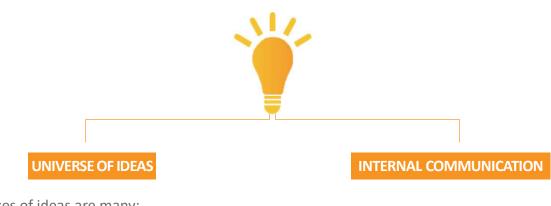
"Patience, embracing volatility and owning capital efficient businesses run by capable managers for long periods of time is my source of wealth creation"

Experience	<ul> <li>23 years of investment experience across 4 major market cycles</li> <li>In-depth knowledge of Indian equities, specifically in the small and mid-cap space</li> <li>Successfully delivered on a variety of mandates including concentrated thematic portfolios</li> </ul>
Style	<ul> <li>Buy &amp; Hold</li> <li>Low Turnover</li> <li>Demonstrated capability to identify and back high quality managements / promoters through cycles</li> </ul>
Recognition	<ul> <li>Recipient of several awards during his tenure</li> </ul>

Source: Internal, as of Sep 2021



### **Investment Idea Generation**



#### Sources of ideas are many:

- Interactions with 550+ companies a year
  - (including companies outside our coverage)
- 15+ conferences ayear
- Industry experts, supply chain checks
- Sell-side interactions
- Any other source (journals, magazines etc.)

- Daily morning calls
- Weekly all-day team meeting every Wednesday
- Internal screens

Source: Internal, as of Sep 2021



## **Investment Philosophy – Focus is sustainable long term wealth creation**

- Fundamental bottom-up analysis, preferring companies exhibiting:
  - a) Scalability of their businesses
  - b) Sustainable high Return on Equity and earnings growth over time
  - c) Incremental capital allocation in equivalent or better ROE businesses
  - d) Stakeholder awareness and responsible governance



- Long-term investment horizon, turnover ratio ~25% (weight management through cycles).
- Sell Discipline Profitable positions where valuations rise to unsupportable levels, or Loss-making positions where investment thesis not unfolding as envisioned

#### What we are wary of

- Capital misallocation
- Disruptive competition
- High sensitivity to changing regulations

#### Our edge: Temperament, Research capability and eliminating behavioral biases

Source: Internal, as of 1 Oct 2021



### **Pillars of stock selection**

#### **Business**

#### Simple & predictable

Exide – Leading battery manufacturer
 Ramco Cement – Most profitable south based cement player.
 Supreme Industries – Largest polymer processor

#### Large & high growth potential sectors

Financials, Healthcare, Agriculture

#### Competitive advantage

Divis – Unique chemistry skills leading to durable topline and bottom line growth(15 year sales CAGR 22%). Very low competition.
IPCA - Lowest cost manufacturing
Ramco Cement – Lowest cost and most efficient cement producer
Voltas – Brand & Distribution

#### Positive Cash Flows & High ROE

5 Year avg ROE of some of our investee companies Symphony (~30%, till FY20) Supreme Industries (~24%, till FY21)

#### Businesses at the cusp of a turnaround

Identified companies like Atul Ltd and SRF Ltd early in their cycle which showed: Consistent profit growth Massive turnaround in ROE P/E re rating

#### Management

#### Credible & Capable managements

Bajaj Finance which moved from being a small cap to a mega cap in the past 14 years (till FY19). Profit Growth – 53% Price Appreciation – 80% Average ROE – 16%

#### Passion & Ownership of promoters

Basic check for all portfolio companies

#### *Past track record* Basic check for all portfolio companies

#### Prudent capital allocation

**SRF** - Superior capital allocation strategy, enabling the company to diversify from technical textiles (commoditized) to high entry barrier businesses such specialty chemicals and refrigerant gases

#### Valuation

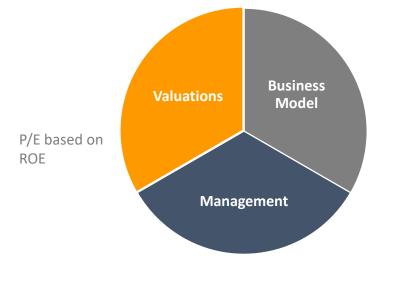
Valuation to be looked at in conjunction with strength of business and quality of management

- Bought Symphony at 14 P/E in Dec 2012.
- Company showed earnings growth of over 35% from Q1 FY 14 to Q3 FY 15
- Held the stock as valuations rose from 14x to 90x
- Trimmed position in 2015 as valuations and growth were not in conjunction and fundamentals were marginally declining

Source: Internal, Jarvis, Jul 2021; The sector(s)/stock(s)/issuer(s)mentioned herein does not constitute any research report/recommendation and our strategy may or may not have any future position in these sector(s)/stock(s)/issuer(s).



#### **Investment Framework**



Tax Rate > 20% Payout Ratio > 15% 3 Yr. Avg. ROE >16% 5 Yr. Avg. EBITDA Growth > 13%

5 Yr. Avg. PAT Growth >13%

Margin Increase: EBITDA Growth > Sales Growth

Earnings per share (EPS) Growth variation <100%

Net Debt/EBITDA < 3x

Positive free cash flow yield

Receivables, Inventory & Payable days variation < 30 days

#### <u>~75% of our portfolio meets</u> <u>these criteria.</u>

The balance ~25% includes companies that we believe are on the cusp of turnarounds and may not satisfy one or more of these criteria today

#### Quantifying metrics to evaluate the 3 pillars

Source: Internal. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. The data mentioned in this presentation do not constitute any research report/recommendation of the same and the metrics being followed by the DSP Strategy may change in future, Internal, Sep 2021



## Learnings through time

- 1. Deep analysis of historical business cycles (over 10-15 years), not merely management's future guidance. *Sterlite Tech*
- 2. Bottom up company research is more useful than predicting macro. Divis / IPCA / Dr Reddy's
- 3. Temperament Ignoring noise and not reacting to every news
- 4. Contra-cyclical plays use temporary disruption / downcycles to buy good companies. *Infosys / Eicher / Ashok Leyland*
- 5. Significant dispersion within each sectors, active stock picking is important. Eliminating losers is the key. *Bajaj Finance / IB*
- 6. Don't forget learnings from past mistakes, general tendency is to forget them in a bull market. *Stopped fresh inflows into flagship small cap fund in the interest of investors*
- 7. We are working with long term mindset and seek investor with long term capital of over 5 yrs. *Buy & Hold philosophy*

Source: Internal, as of Sep 2021. The sector(s)/stock(s)/issuer(s)mentioned herein does not constitute any research report/recommendation and our strategy may or may not have any future position in these sector(s)/stock(s)/issuer(s).



# **Buy & Hold philosophy**

- Align holding periods of investee companies with their entire business cycles
- Portfolio sizing depends upon our assessment of how the company ranks on our philosophy.

TOP 5 GAINERS *	RETURN MULTIPLIER	HOLDING PERIOD (YEARS)	PERIOD HELD
SRF Limited	71.01x	12.0 Years	Jul'09 to Jun'21
Eicher Motors Limited	41.58x	5.1 Years	Mar'09 to Mar'14
Bajaj Finance Limited	16.89x	5.6 Years	Sep'08 to Mar'14
Bayer Cropscience Limited	10.68x	11.5 Years	Sep'08 to Feb'20
GRUH Finance Limited	8.40x	4.8 Years	Mar'08 to Dec'12

\* Representative Indian mid cap equities portfolio data. Source: FactSet. The sector(s)/stock(s)/issuer(s) mentioned in this document do not constitute any recommendation of the same. The representative portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).



#### Strong business + quality management = ignore noise, hold, add opportunistically

Source: Internal, as of 30 Jun 2021. The sector(s)/stock(s)/issuer(s)mentioned herein does not constitute any research report/recommendation and our strategy may or may not have any future position in these sector(s)/stock(s)/issuer(s).



### **Sell Discipline**

Profitable positions where valuations rise to unsupportable levels

Trim / book profits

**Symphony** – In 2015, when the valuation scaled to unprecedented levels and concerns around growth arose due to early monsoons, we trimmed our position marginally to reflect the growth concerns

Loss-making positions where investment thesis not unfolding as envisioned

#### Cut losses / Sell

Significant deterioration in fundamentals Corporate governance issues Fraud or misrepresentation of facts Ashapura Intimates – Investment thesis based on management's passion and business potential. Unable to judge financial dressing. Exited position

TOP 5 LOSERS *	PRICE DECLINE	HOLDING PERIOD (YEARS)	PERIOD HELD	AVG WGT DURING HOLDING PERIOD	Learnings
Pennar Engineered Building Systems	-79%	3.2	Sep'15 to Dec'18	0.7%	Capex heavy businesses require clear visibility of growth
Titagarh Wagons Ltd	-77%	2.3	Mar'11 to Jul'13	1.2%	Capex heavy businesses require clear visibility of growth
Ashapura Intimates Fashion Ltd	-95%	1.3	Jul'17 to Dec'18	0.9%	Fortified our core beliefs of not purely relying on management guidance, which we did due to lack of historical cycle data
Navkar Corp Ltd	-72%	2.6	Mar'16 to Dec'18	0.7%	Be watchful about adverse regulatory changes and capital misallocation
Indo Count Industries	-66%	2.2	Oct'16 to Dec'18	0.8%	Fortified our core beliefs of not purely relying on management guidance

\* Representative Indian mid cap equities portfolio data

Source: FactSet. The sector(s)/stock(s)/issuer(s) mentioned in this document do not constitute any recommendation of the same. The representative portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).

#### Mistakes - a source of learning.



Source: Internal, as of Dec 2019. The sector(s)/stock(s)/issuer(s)mentioned herein does not constitute any research report/recommendation and our strategy may or may not have any future position in these sector(s)/stock(s)/issuer(s).

# Strategy Characteristics, Performance and Risks



# Differentiated from the typical Indian benchmark (MSCI India)

# Not our portfolio!

#### This is our portfolio!



Stocks	Total Market Cap in USD bn	Weight in DSP Strategy Portfolio		
Supreme Industries	4.0	4.95%		
Manappuram Finance	1.9	3.54%		
Ipca Laboratories	4.1	3.44%		
Atul Ltd	3.8	3.35%		
SBI Life Insurance	16.4	3.12%		
Jubilant Foodworks	7.2	2.91%		
Bata India	3.1	2.89%		
Balkrishna Industries	6.6	2.88%		
Max Financial Services	4.7	2.87%		
Cholamandalam Investment	6.2	2.82%		
DSP Strategy (top 10)	10Y Avg ROE	10Y EPS CAGR		
	18.7%	13.3%		

Source: MSCI, Elara Resarch. Total Market-Cap, data as of 30 Sep 2021. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. \* Trailing ROE and EPS have been provided. For MSCI India Index, includes ROE for Hindustan Unilever ROE of 95.8% which is an outlier value. Also, top 10 weights have been rebalanced to 100 for the purposes of the portfolio ROE and EPS calculations.



### **DSP Strategy Characteristics**

Number of Stocks						48
Cap-wise split (DSP Strategy)			Small Cap – 65.6%, Mi	d Cap – 24.8%, L	arge Cap – 5.8	3%, Cash – 3.8%
Portfolio Turnover (last 12m) (DS	SP Strategy)					21%
Strategy AUM						~US\$ 1,914 mn
Metrics (US\$)	5 Years	Since Inception	Portfolio Metrics*	FY21E	FY22E	FY23E
Return(CAGR)			EPS Growth (%)	22.3%	26.2%	29.8%
Fund	13.49%	12.07%	P/BV	8.7x	7.3x	6.2x
Benchmark (MSCI India SmallCap)	14.16%	8.03%	ROE	18%	18%	19%
benefittark (wiser mala sinancap)	11.10/0	0.0070	Sector Exposures			
Volatility %			Financial Services			20.7%
Fund	22.64%	30.29%	FMCG/Retail		11.7%	
Benchmark (MSCI India SmallCap)	27.62%	35.37%	Consumer Durables		11.5%	
			<b>Building Materials</b>		8.8%	
	4.000/	4.070/	Pharma/Healthcare	6.9		
Risk Free Rate (3m US Libor)	1.38%	1.27%	Auto	6.79		
Sharpe Ratio			IT/Telecom/Technology	6.69	6	
Fund	0.53	0.36	Chemicals Agri	5.6%		
Benchmark (MSCI India SmallCap)	0.46	0.19	Capital Goods	4.9%		
· · · · · · · · · · · · · · · · · · ·			Oil & Gas	3.1%		
Beta	0.78	0.83	Logistics	2.4%		
Tracking Error	8.39%	8.83%	Textiles	1.6%		

Source: Internal, all returns are net of fees, as of 30 Sep 2021; Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. Market-cap split based on MSCI classifications. \*The portfolio metrics displayed are estimates of the anticipated development of the portfolio holdings when measured against certain metrics. Some computations may also have extreme values removed from the calculations. These estimates are not intended to be an estimate or representation of future performance of the fund.



# Possible risks of investing in small cap companies

Investing into small cap and mid cap companies could come	e with a variety of risks such as, but not limited to
Business model might not scale	Liquidity risk
Corporate governance concerns	Key-man (promoter) risk
Volatility in returns	Unproven business models
Insufficient data on businesses	

Additional country risks for international investors may also apply such as political risk, currency risk, macro risk, regulatory risk, sovereign risk, economic risk to name a few.

Source: Internal



### Maximum drawdowns



#### A drawdowns analysis suggests that an actively managed India small cap funds is not different from the large & mid cap index...

Maximum Drawdown	MSCI AC World Index	MSCI Emerging Market Index	MSCI India	MSCI India Small Cap	DSP Strategy*	
Since 2000	60%	66%	73%	81%	74%	

Source: Bloomberg, Data from Dec 2000 to September 2021. \*Data from DSP Strategy from Nov 2006. All figures in USD



## **Performance track record**

USD CAGR Performance as on 30 September 2021.	1-Year	3-Year	5-Year	8-Year	10-Year	Since Inception
Compared with all UCITS funds focused on India.	30-Sep-20	28-Sep-18	30-Sep-16	30-Sep-13	30-Sep-11	14-Nov-06
DSP Representative Fund	49.03%	21.49%	13.49%	21.61%	13.94%	12.07%
Ranking	29	4	6	1	1	2
No of funds	42	41	39	35	33	22
Quartile Position	3	1	1	1	1	1
Average India focused UCITS returns	52.05%	16.14%	10.99%	13.76%	9.80%	7.60%
MSCI India USD	53.12%	17.21%	13.22%	12.45%	9.18%	7.12%
MSCI India Small Cap USD	78.99%	21.96%	14.16%	19.60%	11.43%	8.03%
Custom 20:80 Composite Index	73.82%	21.01%	13.97%	18.17%	10.98%	7.85%

#### The DSP Strategy has generated alpha over the custom composite benchmark in 3Y, 5Y, 8Y, 10Y and Since Inception periods

#### The DSP Strategy has generated alpha over the custom composite benchmark in <u>11 out of 14 years</u>

CY Performance	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006 (from 14th Nov)
DSP Strategy	20.54%	6.9%	-17.7%	48.8%	8.6%	2.4%	66.8%	-10.0%	40.5%	-38.7%	34.9%	129.2%	-66.4%	73.5%	3.7%
Ranking	8	19	54	12	2	10	2	41	2	35	2	2	30	10	28
No of funds	43	44	63	60	56	55	54	51	49	46	41	39	38	34	32
Quartile Position	1	2	4	1	1	1	1	4	1	4	1	1	4	2	4
Avg India focused UCITS	14.9%	6.1%	-13.3%	41.8%	0.8%	-2.3%	40.1%	-5.9%	29.3%	-35.3%	20.9%	91.7%	-62.7%	68.3%	4.9%
MSCI India USD	15.6%	7.6%	-7.3%	38.8%	-1.4%	-6.1%	23.9%	-3.8%	26.0%	-37.2%	21.0%	102.8%	-64.6%	73.1%	5.1%
MSCI India Small Cap USD	20.9%	-4.7%	-26.0%	67.0%	0.3%	2.4%	56.9%	-14.2%	36.3%	-48.2%	20.2%	126.0%	-72.5%	95.9%	4.6%
Custom 20:80 Composite															
Index	19.9%	-2.2%	-22.2%	61.3%	0.0%	0.7%	50.3%	-12.1%	34.2%	-46.0%	20.3%	121.3%	-70.9%	91.3%	4.7%

Source: MSCI. Internal, Bloomberg, data as of 30 Sep 2021. DSP Strategy returns are net of fees. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India.



# ESG / RISK Framework



### **Indicative Forensic Analysis Framework**

The Fund will follow a focused, disciplined, and multi-staged investment diligence and decision-making process which takes into account a consideration of some or all of the following factors, such as the indicative forensic analysis framework below, conducted by the Skeptical Analyst.

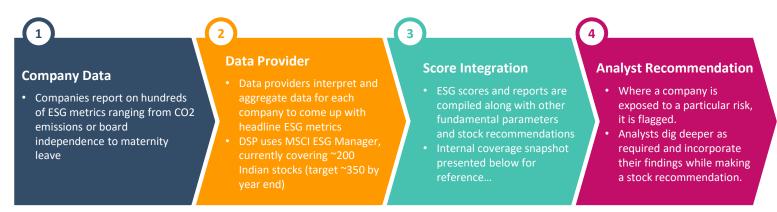
	Area	Checks
		Aggressive accounting policies/ structuring
Management quality Financials/ accounting quality		Cost capitalisation/ deferral
		Tax structuring
	Earnings quality	Non - core / other income dependency
		Varying costs movements, frequent one-offs
		Employee cost, provident fund, Employee Stock Options (ESOPs), depreciation checks
lt		Intersegment accounting/ unallocables
Financials/		Earning to cash conversion
		Disguised debt (acceptances) & Vendor financing
ng		Working capital days trend (Payable days high)
J.	Cook flows 8 would a positel multi-	Operating expenditure ("Opex") v capital expenditure (Capex") payables
no	Cash flows & working capital quality	Receivable factoring / Off Balance Sheet structuring
Ö		Cash flow source and utilisation
		Capex to Gross/ Net block
sle		Dividend without cash flows
Ci.		Profit to networth accretion
lar		M&A, Intangibles, accounting tricks
E.		Inter corporate deposits/ loans/ advances
		Unhedged currency risk
	Balance sheet risk, Capital allocation	Leverage - actual vs reported
		Unexplained high cash levels/ current account balances
		Contingencies/ commitments/ liabilities
		Investments in Subsidiaries, Joint Ventures/ impairments/ Capital allocation
		Revaluations/ write offs and RoE/RoCE impact
		Related party transactions (reported, unreported), Brand ownership, etc
>		Key Management Personnel remuneration vs Profits, Conflict of interests
lit		Pledging, group leverage, shareholding structure
na	Board, Governance and promoter quality	Auditors quality, fees and internal auditors
tq		Independent directors strength and skill set
en		Frequent Board/ management changes
E		Credit rating trends
38 B		Non-financial source, media articles/ red flags
ů č		PEPs (political links), AML/ FATF sanctions
Ĕ	Forensic/AML/Offshore links and other checks	Offshore links
		Goods & Services Tax / tax / provident fund non compliance, penalties
		Criminal/ civil litigation history



### **ESG integration**

#### Two pronged approach

1. **INVESTMENT**: Integration of ESG factors into investment analysis



A sample snapshot from our Internal tracking sheet with MSCI ESG scores (purely representative)...

Mcap Rank	NAME	GICS Sector	Analyst	ESG Rating	Ind adjusted number	E	E wt	S	S wt	G	G Wt
1	RELIANCE INDUSTRIES LTD	Energy	RS	BB	3.8	4.7	56	4.1	19	3.4	25
2	TATA CONSULTANCY SVCS LTD	Information Technology	MS	AA	8.4	6	24	6	50	4.2	26
3	HDFC BANK LIMITED	Financials	DG	A	7.1	2.4	9	5.1	60	6.6	31
4	HINDUSTAN UNILEVER LTD	Consumer Staples	MS	A	6.7	7.8	32	4.4	52	4.8	16
5	ITC LTD	Consumer Staples	MS	AA	8.1	3.7	33	3.9	51	6.6	16
6	HOUSING DEVELOPMENT FINANCE	Financials	DG	A	5.9	6.8	5	4.7	67	5.1	28
7	INFOSYS LTD	Information Technology	MS	AA	7.6	4.7	24	5.4	50	6.9	26
8	STATE BANK OF INDIA	Financials	DG	В	1.5	0.9	8	3.9	58	4.2	34
9	KOTAK MAHINDRA BANK LTD	Financials	DG	A	6.3	1.3	8	5.1	58	6.2	34
10	ICICI BANK LTD	Financials	DG	BB	3	3	8	4.5	58	4.1	34

2. <u>STEWARDSHIP</u>: Engagement with companies - CXOs, board members and investors relations teams, including proxy voting

Source: Internal, as of Jul 2021. | The above information is only for illustration purpose and should not be construed as recommendation of the stocks.

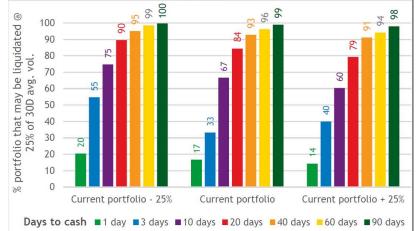


### **Investment Risk Management at DSP**

#### **Portfolio Risk Monitoring**

- Independent Risk & Quantitative Analysis team (RQA)
- Regular Risk meetings to "Hold a Mirror" to portfolio risk
- Macro stress testing
- Sector & style exposure & returns monitoring, market trends
- Tolerance limits for stop losses and drawdown

#### Indicative: It takes ~10 days to liquidate 67% of the DSP Strategy portfolio



- Stock level contribution to risk
- Predicted vs delivered volatility & beta
- Factor risk breakdown of portfolio, including NAV at risk analytics
- Tactical indicators for monitoring reversal risks

#### Current portfolio +/-25% refers to the assets (AUM) in the strategy increased or decreased by 25%, as two alternative scenarios, to depict how liquidity of the portfolio could change under these new AUMs



#### **Position Level Monitoring**

- Constant review of performance: large winners / losers
- Constant monitoring of investment thesis with research team

Since 31st Dec 2007

Source: Internal; Note: Investment process is subject to change. Charts / Tables depicted are purely illustrative in nature. The above information is only for illustration purpose and should not be construed as recommendation of the stocks. To explain the worst-3-day-drawdown table, the first row represents the biggest redemption ever seen by the fund, in a consecutive-3-day period, which in this case was about 4.16% of AUM and occurred on 7<sup>th</sup> Jan 2013.



# Fund Terms and Structure



### **Fund Terms**

**Objective\*:** The DSP India Equity Fund (the "Fund") aims to achieve long term capital appreciation from a portfolio that is substantially constituted of equity and equity related securities of mid cap and small cap companies.

Investment philosophy : Bottom-up approach to stock picking.

**Universe:** It is anticipated that the Fund will invest across the entire range of capitalizations (across large cap, mid cap and small cap), however there will be a focus on mid cap and small cap companies. The classification of capitalizations will be based on the classifications of securities comprised in the MSCI INDIA INDEX and the MSCI INDIA SMALL CAP INDEX, which are the indices used by the Fund for performance comparison purposes only.

Diversified: Typically portfolio of ~50 stocks across market capitalization

**Risk management:** Governed by a robust risk framework; No leverage;

Fund Structure	DSP India Equity Fund is a compartment of DSP Global Funds ICAV, an umbrella UCITS V compliant ICAV				
Share class	Seed Class				
ISIN code	IE00BK0WZ337				
Investment manager	DSP Investment Managers India Pvt. Ltd.				
Domicile	Ireland				
Inception Date	15 March 2021				
Reference Currency	USD				
Dealing and Valuation	Daily				
Administrator	HSBC Securities Services (Ireland) DAC				
Depository Services	Depositary – HSBC France, Dublin Branch				
Management Company	KBA Consulting Management Limited				
	(i) 0.70% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is up to \$150 million; or				
Seed Share Class – Total Fee and	(ii) 0.60% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is greater than				
Operating Expenses	\$150 million and up to \$300 million; or				
	(iii) 0.40% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is greater than				
	\$300 million				
Other fees	As set out in the Prospectus				

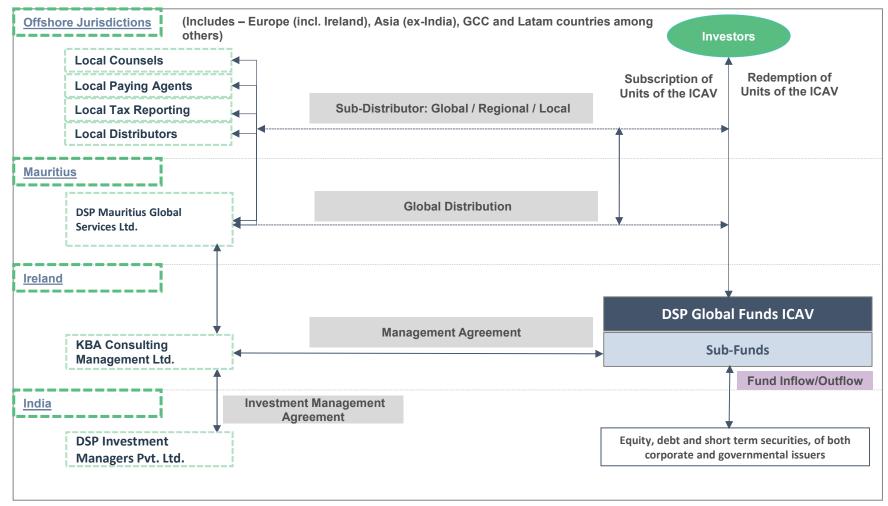
Note: The Fund's Net Asset Value may have an elevated volatility due to its investment policy.

Source: Internal; \*There is no guarantee that the fund will achieve its objective.



## **DSP Global Funds ICAV: Structure**

DSP GLOBAL FUNDS ICAV - An umbrella type Irish collective asset-management vehicle with segregated liability between Funds



Note: The Fund's Net Asset Value may have an elevated volatility due to its investment policy.

Source: Internal; \*There is no guarantee that the fund will achieve its objective.



### Seed share class - Pricing



\* Operating expenses are capped at 25 bps, irrespective of AUM. # Operating expenses can reduce over time with economies of scale. Other fees: As set out in the Prospectus, if any



# Appendix



## Market-cap Classification: SEBI versus MSCI

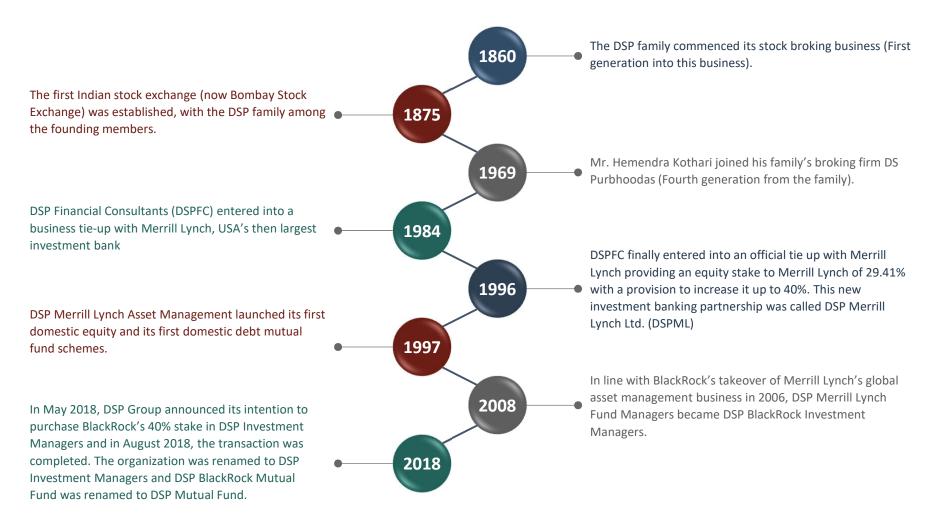
SEBI classification		MSCI classification		
* Large Caps	# 1 rank by TMC	MSCI Large Caps	# 1 rank by FFMC # 60 rank by FFMC	SEBI-MSCI Potential
#	# <b>100</b> rank by TMC	MSCI Mid Caps	# 61 rank by FFMC # 101 rank by FFMC	Overlap
# Mid Caps	<b>‡ 101</b> rank by TMC		<b># 102</b> rank by FFMC	
#	<b>‡ 250</b> rank by TMC	MSCI Small Caps		
#	<b>251</b> rank by TMC			
Small Caps			# 380 rank by FFMC	

Source: MSCI, SEBI, as of Sep 2021. SEBI is Securities and Exchange Board of India, the Indian securities market regulator. TMC = Total Market Cap, FFMC = Free Float Market-Cap. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index.



### **Evolution of DSP**

The DSP Group, headed by Mr. Hemendra Kothari is one of India's oldest financial services firms having commenced its stock broking business in the 1860's



Source: Internal



## **DSP Organization Structure - Senior Management**



Source: Internal, as at Aug 2021



# Incentives aligned to investment objectives

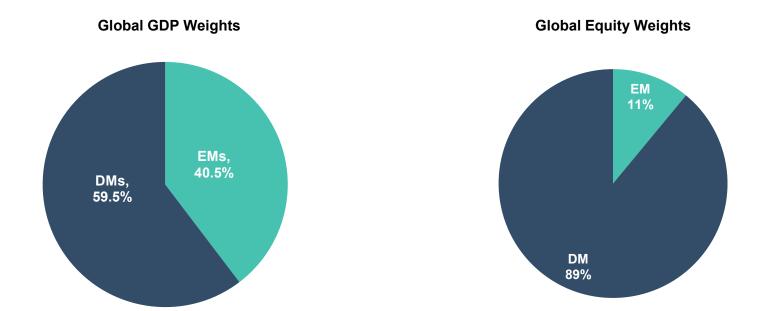
Factors driving performance - Analysts	Share
Model Portfolio outperformance	[]%
Fundamental attributes - Thesis, Extent of variation on chosen fundamental parameters	[]%
Hit ratios – Strong Buys outperforming Buys and so on	[]%

Factors driving performance – Portfolio Managers		
Fund performance v/s Benchmark (for each fund managed by PM proportionate to fund AUM)		
3Y and 1Y (rolling returns)	[]%	
Other activities		
Active interaction, engagement, mentoring analysts, adherence to framework	[]%	

Source: Internal; Actual allocations to each factor may be discussed over a call.



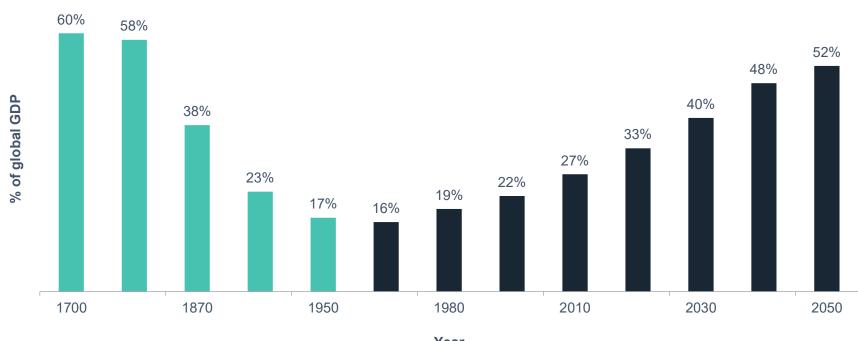
# EMs under-represented in Global Equities compared to Global GDP



Source: IMF, World Economic Outlook Database, Morgan Stanley Research, October 2020; \* EM refers to emerging markets and developing economies as per IMF



# Asia's Share in World GDP is steadily rising



Year

Source: ADB, Morgan Stanley Research, as of May 2021



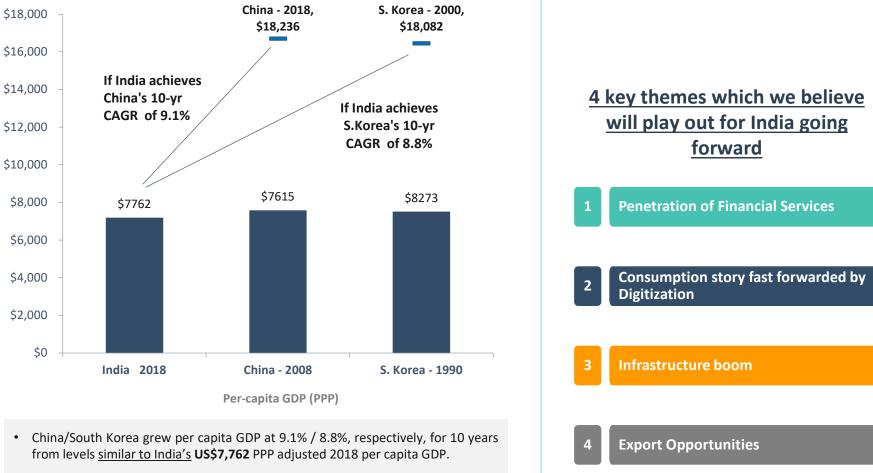


### India – Among the fastest growing large economies in the world\*

MSCI Country In Returns (USD)	dex CAGR	ACWI World	US	Europe	Japan	UK	China	India	Brazil	Russia	MSCI EM
10Y		12.0%	16.3%	8.1%	8.2%	5.4%	8.7%	9.2%	-1.3%	6.7%	7.0%
15Y		7.2%	10.0%	3.9%	3.6%	2.5%	8.2%	7.8%	2.7%	2.0%	6.1%
20Y		8.2%	9.0%	6.5%	5.4%	5.0%	12.1%	14.5%	10.6%	11.7%	10.3%
CAGR	10Y	15Y	20Y								
<b>USDINR Cross</b>	-4.1%	-3.1%	-2.2%								

Source: Morgan Stanley Research, as of 4 Oct 2021. \* Large economy refers to economies above US\$ 1.5 trillion in GDP.





### Is sustained 9 - 10% nominal GDP growth for a large economy even possible?

- To convert to nominal GDP growth, we factor 1.5% population growth (assumed).
- So 9 to 10% nominal GDP growth is certainly possible, over a 10 year period or longer.

Source: Goldman Sachs Global investment Research, December 2019.

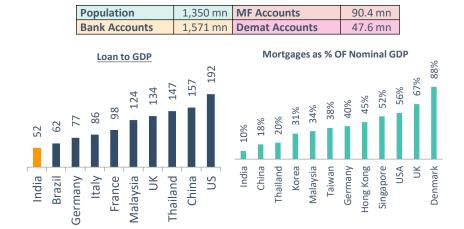
DSP



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41

## India: Structural, not tactical

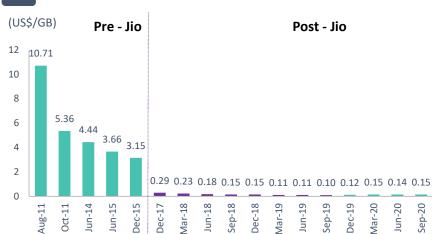


Banking, Insurance, Loans, mortgages, mutual funds all underpenetrated

#### Tremendous runway for <u>infrastructure</u> growth

- 1. HIGHWAYS only 2% of network, 40% of traffic
- 2. **PORTS -** ~217 ports versus China's ~2400 as of FY20
- 3. AIRPORTS ~125 airports versus China's ~235 as of FY20
- 4. RAILWAYS freight:22 kmph; passengers: 50 kmph
- 5. POWER 25% T&D losses
- 6. HOUSING affordable housing schemes targeting 29mn households by 2022, across rural and urban areas

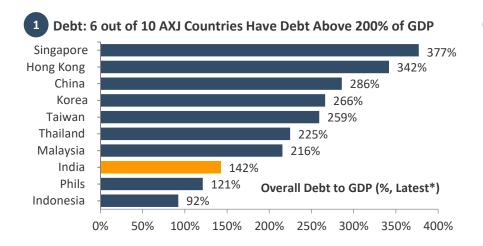
Source – Spark Capital Research, Jan 2021

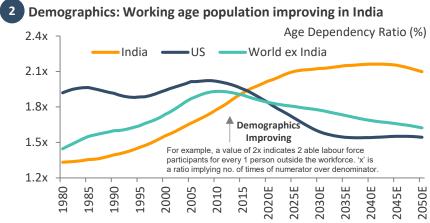


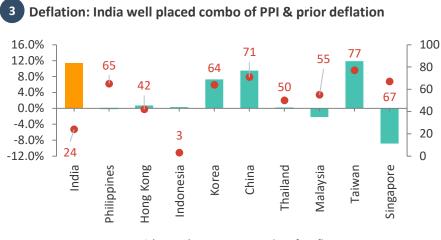


#### 2 Falling data costs boosting consumption

## India Well Positioned on 3Ds: Debt, Demographics and Deflation







PPI YoY% (Latest), LS • Months of Deflation, RS

#### 4 Demonetization: A surprise 4th 'D'!

- For crackdown on black money, money laundering, counterfeiting.
- Short-term tremors, but positive in the long-term.
- Prime Minister Modi seen as a visionary leader, fully committed to the development of India.
- Corporate clean-up, Balance-Sheet firm-up.
- GST (Goods and Services Tax)
  - Prevent tax evasion
  - Widen tax base
  - Increase tax/GDP ratio

Source: Morgan Stanley (Panels 1, 2 and 3), DSP BlackRock (Panel 4).. There is no guarantee that any forecast make will come to pass. For Panel 1, \*Data as of 3Q20. For Panel 3, \*Latest as of July 19 for Malaysia and Sep Philippines, March 21 for others.



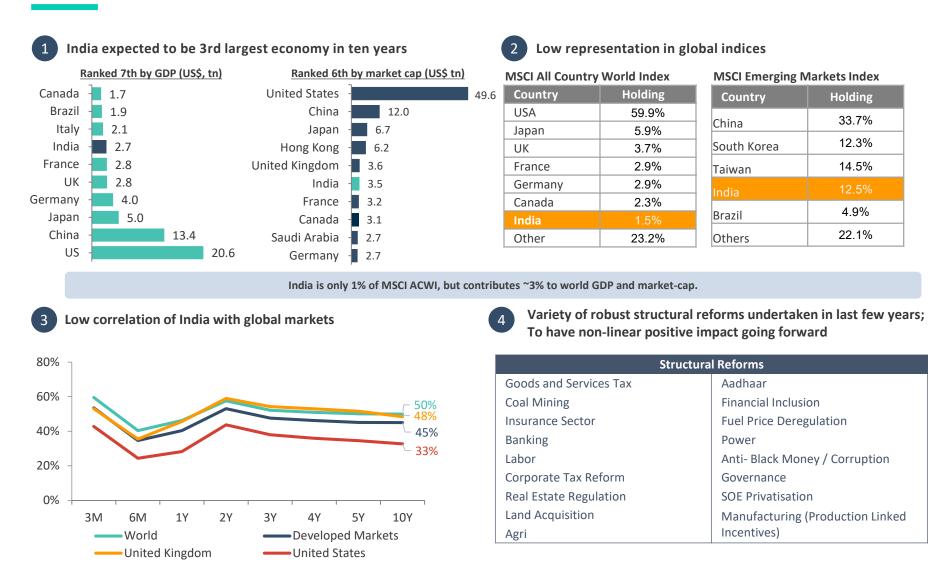
# **Current Government's key reforms**

Taxation	Bankruptcy law	Supply side reforms	Banking/Financial inclusion
<ul> <li>Key structural reform of GST implemented on 1st July 2017</li> <li>Corporate tax rate bought down from 30% to 22%</li> <li>Work has begun on Direct Tax Code which aims to simplify/rationalise personal tax laws</li> </ul>	<ul> <li>Single law governing insolvency and liquidation proceedings</li> <li>Once fully implemented, will help in improving ease of doing business in India, deepen bond markets and also solve NPL issues of the banking sector</li> </ul>	<ul> <li>Online environment and forest clearance process, credit availability, electricity availability etc.</li> <li>Key objective to improve India's ranking from 130 to within 50 over 2 years</li> <li>Work on simplifying labour complex labour laws to merge into 4 labour codes.</li> <li>Facilitating the APMC reforms in agriculture</li> </ul>	<ul> <li>Financial inclusion plan (JAM trinity)</li> <li>Direct transfer of social benefits/subsidies</li> <li>~320 mn+. bank accounts opened since Sep-14 vs. 625 mn accounts in the last 65 years</li> <li>Consolidation within large number of PSU banks</li> </ul>

Source: UBS Research, Aug 2020



# Why should one consider a direct India exposure? (i.e. not via EM)



Source: Morgan Stanley, UBS, 5 Oct 2021 (World – MSCI All Country World Index, DM – MSCI The World index; USA – MSCI USA; UK- MSCI United Kingdom). MSCI India index data based on total returns with dividend reinvestment. It is not possible to invest directly in an index.



## India - Well-diversified across sectors

MSCI Sectors	India	China	Korea	Taiwan	Hong Kong	Singapore	Malaysia	Indonesia	Australia
Energy	13%	2%	2%	0%	0%	0%	4%	5%	4%
Materials	10%	3%	8%	6%	0%	0%	9%	9%	16%
Industrials	4%	5%	8%	3%	15%	8%	7%	0%	5%
Consumer Discr	8%	31%	10%	2%	5%	2%	5%	7%	7%
Consumer Staples	9%	5%	4%	2%	2%	3%	13%	9%	6%
Financials	25%	14%	8%	13%	49%	50%	35%	53%	37%
Health Care	5%	8%	6%	0%	0%	0%	10%	2%	11%
Information Technology	18%	7%	45%	71%	0%	2%	0%	0%	4%
Communication Services	3%	18%	9%	2%	1%	19%	10%	15%	2%
Utilities	4%	3%	1%	0%	9%	0%	8%	0%	2%
Real Estate	0%	4%	0%	0%	19%	17%	0%	0%	7%
Top 2 Sector Weights	43.2%	48.6%	55.0%	84.4%	67.4%	68.7%	47.8%	68.2%	52.9%

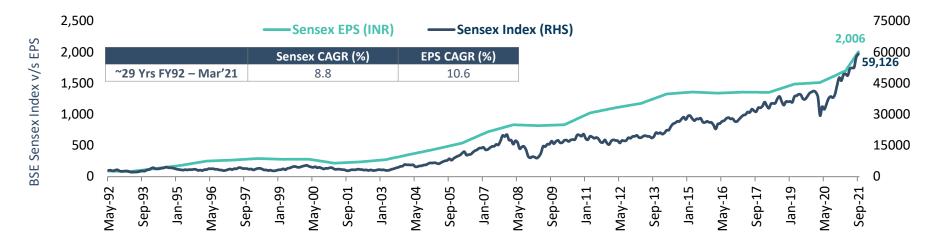
India is well diversified across sectors

As on 5 Oct 2021 | Source: Morgan Stanley. Based on MSCI Indices

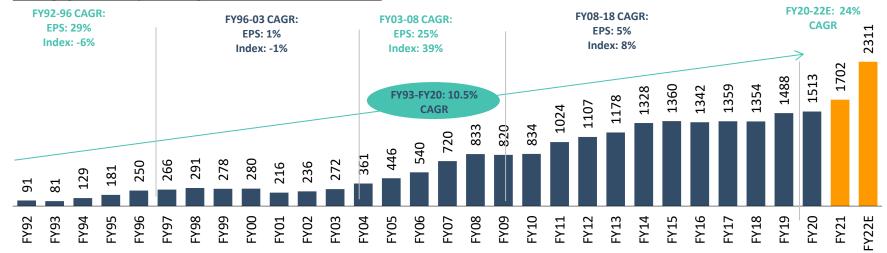
Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results



### Earnings: It's what really matters the most



#### Earnings growth likely to average around 24% for FY20-FY22E



Source: MOFSL. Data as of 30 Sep 2021. CAGR – Compounded annualized growth rate. FY Note: There is no guarantee of returns/income generation in the Scheme. Further, there is no assurance of any capital protection/capital guarantee to the investors in the Scheme. Forecasts may not come to pass.



### **Relative performance**

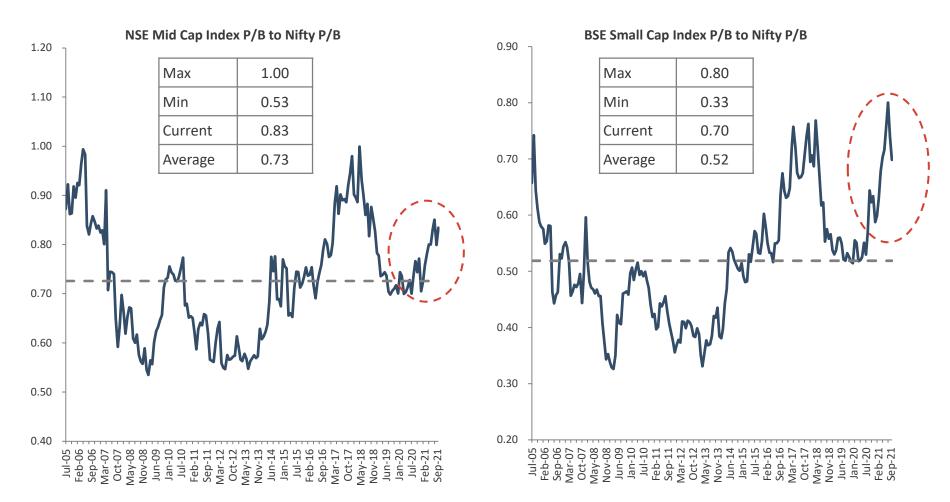


Source: Bloomberg; Note: Sharpe ratio has been calculated as the average of rolling 3/5/10/15 year returns (since 1<sup>st</sup> Jan 1999) divided by the standard deviation of all 3/5/10/15 year returns respectively. Mutual funds with less than 3 year AUM history have been excluded from this analysis. All returns are calculated in USD terms. Latest data as of 30 Sep 2021.



# Small and Mid Cap Valuation Differential to Large Cap

#### <u>Kindly note that the following 'mid' and 'small' cap nomenclature is from an Indian regulator (SEBI) perspective. Accordingly, the</u> <u>strategy has > 65% invested in the 'mid' cap bucket at all points (i.e. chart on the left is more relevant)</u>



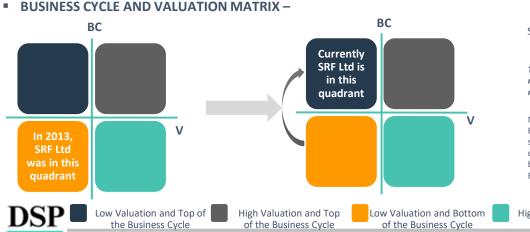
Source: Bloomberg , Ambit research, 30 Sep 2021.



### Historical portfolio holding examples - SRF Ltd

Commodity Business to IP Driven company

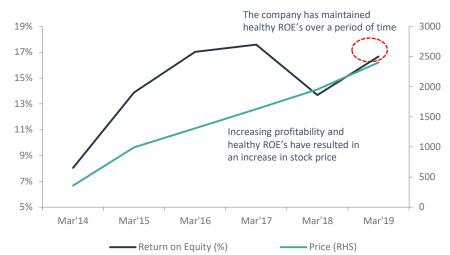
- ECONOMIC MOAT Unique chemistry skill within specialty chemicals and refrigerant gases
- COMPETITIVE ADVANTAGE Long lead time to win orders, continuous R&D on process technology and ability to withstand adverse business cycle
- MANAGEMENT ROE Focused. Moved from commodity type to IP driven business which helped to increase Return of Invested Capital (ROIC) of the company
- LONGEVITY OF GROWTH
  - Within the Specialty chemical market, the company has less then 1% exposure in USD 50 bn global agro market thereby providing a runway for growth going forward
  - Refrigerants caters to cooling solutions for Auto and Building, which are significantly underpenetrated in India
  - Having cost competitiveness, it has large export market to cater as well



#### **BUSINESS CYCLE AND VALUATION MATRIX –**

#### Time Frame: FY14 to FY19

Sales	EBITDA	PAT	Returns
Growth	Growth	Growth	(Dec'13 – Dec'19)
1.9x	2.7x	4.0x	>17x



Source: DSP Investment Managers - internal research, Factset

The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).

Note: In the BCV quadrant illustration alongside, companies experiencing an improving Business Cycle (low to high) are typically favorable investments. However, this needs to be seen in conjunction with Valuations. While lower valuations usually provide good entry points, during times of market euphoria, this might push investors into investments that turn out to be value traps. In general, we would look to trim our weights in companies at the top of the Business Cycle and which have discomforting valuations.

High Valuation and Bottom of the Business Cycle

Strictly For Use By Intended Recipients Only

# **Historical portfolio holding examples – Supreme Industries**

### Driven by ROCE obsession

- The company has been in existence for ~78 years
- Very high standard of corporate governance
- Largest producer of plastics and allied products in India with diversified product portfolio across industrial, B2C and patented products
- Prudent capital allocation reflected in healthy return ratios of the company consistently
- Enjoys healthy market share in each of its product portfolio
- Strong distribution network with more than 3400 channel partners which acts as entry barrier
- Increasing capacity by 40% of over next 24 months funded by internal accruals which will aid growth for next 3-5 years



#### SUPREME INDUSTRIES - ROE

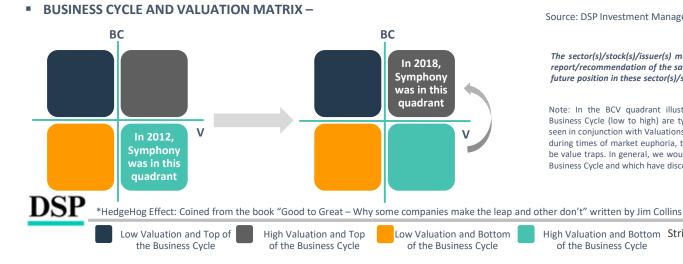
Source: Internal, Bloomberg, Jan 2020. The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).



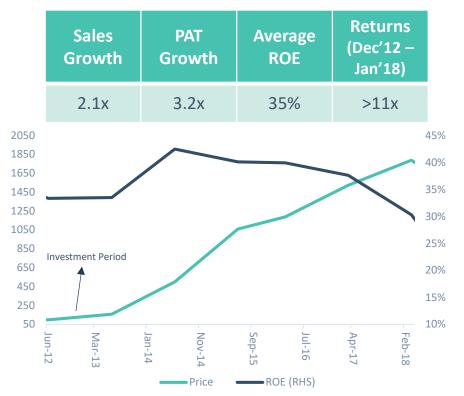
## **Historical portfolio holding examples - Symphony**

Focused approach

- ECONOMIC MOAT Product Innovation. Consistently adding product portfolio every year to improve customer experience. The business model ticks all boxes of what we say as "HedgeHog Effect"\*
- **COMPETITIVE ADVANTAGE** Largest Air Cooler player with 50% market share in Organized market in India. Asset Light model with strong focus on distribution (network with access to 1000+ distributors and 30000+ dealers)
- MANAGEMENT Generates superior ROE and ROCE on a consistent basis.
- LONGEVITY OF GROWTH -
  - 50% market share in organized player. Unorganized market players have substantial market share in air cooler market. With the introduction of GST, Shift of Unorganized to Organized, would enable to the company to grow sustainably.
  - Scaling into Industrial cooling would add to further growth in revenues and diversification to overseas market will help in moderating the impact of seasonality.



### Time Frame: FY13 to FY18



Source: DSP Investment Managers – internal research. Factset

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High Valuation and Bottom Strictly For Use By Intended Recipients Only 52 of the Business Cycle

# Historical portfolio holding examples – City Union Bank

### Boring banking drives 110+ years of profits and dividend payout

- The company has been in existence for ~115 years
- City Union Bank (CUBK) is amongst the few banks in the world to have just 7 CEOs appointed in 100+ years of operations – highlight of management consistency and stability
- Focused on its roots even today i.e. lending to small business traders which is 50%+ of advances. Relationship based banking with increasing blend of technology
- CUBK has 0.4% loan market share today and focus remains on replicating the business model across India
- Ultimate credit losses (write-offs) have been less than 100bp over last 10 years
- Consistently delivering above industry average return on assets and equity





Source: Internal, Bloomberg, Jan 2020. The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).



# **Historical portfolio holding examples - Infosys**

### We asses & evaluate temporary disruption as possible opportunities

- Under new leadership business had started showing signs of improvement. Salil Parekh joined in Jan 2018
- Faced whistleblower problem in Oct 2019, evaluated in-depth and concluded that it was a bit frivolous
- Whistleblower led to steep correction Buy or sell ?
- Provided good entry opportunity stock was available at 13-14X

10 yr Average	
ROCE	35%
PAT CAGR	10%
Dividend Payout	44%



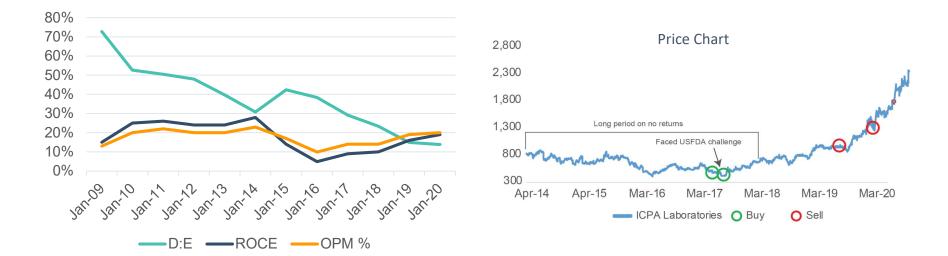
Source: Internal, Bloomberg, Nov 2020. The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s). The figures refer to the past and that past performance is not a reliable indicator of future results.



## **IPCA Laboratories Ltd**

### Strong management, superior ROCE and cost efficient pharma play

- Vertically integrated into API gives huge cost advantage
- One of the most capital efficient companies within the sector average ROCE FY10-15 = 25%
- ▶ Faced USFDA challenge in 2014 Buy or Sell ?
- ROCE cracked from 28% in FY14 to 5% in FY16; now back to 20%



Source: Internal, Bloomberg, Oct 2020. The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s). The figures refer to the past and that past performance is not a reliable indicator of future results.



# **Composite BM Performance (Since Dec 2000)**

Average Daily Rolling Return	ЗҮ	5Y	7Y	10Y
MSCI India Index	13.0%	11.8%	9.7%	8.9%
MSCI Small Cap Index	18.0%	15.5%	12.4%	10.6%
Custom 20:80 Composite Index	17.3%	15.0%	12.0%	10.4%

Return / Risk (Rolling basis)	3Y	5Y	7Y	10Y
MSCI India Index	0.77	0.88	1.16	1.49
MSCI Small Cap Index	0.67	0.79	1.04	1.39
Custom 20:80 Composite Index	0.67	0.80	1.05	1.41

Source: Bloomberg. Data from Dec 2000 to September 2021. Past performance is not a reliable indicator of future results. Large & mid cap active composite consists of stocks with total market cap rank between from 1 to 100. Small Cap active composite consists of stocks with total market cap rank between from 101 to 250. All figures in USD



# **Benchmark Performance, as of months ending**

	30/09/2020 to 30/09/2021	30/09/2019 to 30/09/2020	28/09/2018 to 30/09/2019	29/09/2017 to 28/09/2018	30/09/2016 to 29/09/2017
MSCI India Index	53.12%	0.54%	4.73%	1.09%	14.18%
MSCI India Small Cap Index	78.99%	5.19%	-3.48%	-16.47%	27.77%
DSP Strategy	49.46%	8.98%	10.28%	-13.36%	21.02%
India Focused UCITS	52.05%	-2.63%	5.35%	-7.26%	16.11%
Custom 20:80 Composite Index	73.82%	4.26%	-1.84%	-12.96%	25.05%
MSCI ACWI Index	26.34%	8.55%	-0.69%	7.68%	16.36%
MSCI USA Index	30.03%	14.90%	2.07%	15.65%	16.07%
MSCI Europe Index	24.36%	-3.01%	-3.75%	-2.92%	18.90%
MSCI Japan Index	19.97%	4.81%	-6.89%	8.30%	12.20%
MSCI UK Index	25.81%	-18.61%	-7.79%	-1.11%	10.01%
MSCI China Index	-8.70%	31.32%	-5.87%	-4.05%	30.44%
MSCI Brazil Index	14.87%	-34.56%	21.51%	-16.89%	25.68%
MSCI Russia Index	50.79%	-20.21%	10.75%	8.26%	14.40%
MSCI EM Index	15.65%	8.09%	-4.48%	-3.13%	19.73%
MSCI Developed Index	27.94%	8.59%	-0.18%	9.17%	15.93%

Source: Bloomberg, Internal. All returns in USD terms, as of 30<sup>th</sup> September 2021. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. India Focused UCITS refers to a composite of all funds that invest into India via the UCITS platform. The custom 20:80 Index is an index weighted as 20% MSCI India Index and 80% MSCI India Small Cap Index. Large & mid cap active composite consists of funds falling in the large cap category as defined by the Indian regulator SEBI – Securities and Exchange Board of India. Small cap active composite consists of funds falling in the mid cap category as defined by the Indian regulator SEBI. For further details on MSCI and SEBI categories, please refer to the slide in the Appendix titled 'Market-cap Classification: SEBI versus MSCI'.



# **Stock Performance, as of months ending**

	30/09/2020 to 30/09/2021	30/09/2019 to 30/09/2020	28/09/2018 to 30/09/2019	29/09/2017 to 28/09/2018	30/09/2016 to 29/09/2017
SRF	173.10%	50.08%	60.83%	11.03%	-13.31%
Infosys	66.15%	25.15%	10.36%	62.25%	-13.14%
Symphony	12.77%	-26.51%	31.79%	-27.56%	19.08%
Ipca Laboratories	11.30%	139.92%	32.90%	39.33%	-18.66%

Source: Bloomberg, Internal. All returns in INR terms, as of 30<sup>th</sup> September 2021. The figures refer to the past and that past performance is not a reliable indicator of future results.



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